



# Distribution System Operator Cost Modeling

Pacific Northwest Regional  
Economics Conference  
May 22, 2024

**Sadie Bender**  
Economist – Team Lead



PNNL is operated by Battelle for the U.S. Department of Energy



# Agenda

- What is Transactive Energy?
- What is DSO?
- DSO + Transactive study overview and results
- Ongoing applications of DSO cost model developed

# Transactive Energy

A system of economic and control mechanisms that allow for the dynamic balance of supply and demand across the entire electrical infrastructure using value as a key operational parameter

- GridWise Architecture Council

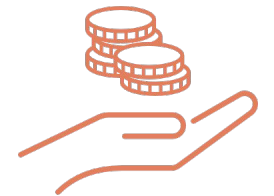
Coordinate flexible assets to improve grid operations,



reduce peak loads,



Less infrastructure costs,  
lower utility bills





## News Flash!

PNUCC's 2024 Northwest Regional Forecast projects demand for electricity in the Pacific Northwest could grow by over 30% in the next decade. The increase is attributed to factors such as data center development, high-tech manufacturing growth and the continued trend toward electrification.



**#ISO** declares Stage 2 **#Emergency**; rotating power outages imminent. **#Conserve** now to relieve stress on the **#grid** and keep **#electricity** flowing. [bit.ly/3iVLLJE](https://bit.ly/3iVLLJE)

2:42 PM · Aug 18, 2020

In August 2020, hundreds of thousands of Californians briefly lost power in rolling blackouts amid a heat wave, marking the first time outages were ordered in the state due to insufficient energy supplies in nearly 20 years.



**Avista expects reduced number of outages Wednesday in Spokane and Lewiston Customer conservation and ongoing system modifications reduce strain on electric grid**

06/30/21

### How customers can help

Avista continues to encourage customers to conserve electricity through Friday, July 2, from 1 to 8 p.m. each day. Additionally, customers can proactively cool their homes overnight and outside of the hours of 1 to 8 p.m. to enhance comfort during those peak hours.

...



We are asking customers to conserve natural gas and electricity use through the evening hours. Due to the extreme cold temperatures facing our area, regional utilities are experiencing higher energy use than forecasted, and we need to reduce strain on the grid. (1/2)



The conditions experienced January 12 through January 16, 2024, highlighted a tipping point and demonstrated how close the region is to a resource adequacy crisis.

6:08 PM · Jan 13, 2024 · 449.5K Views

# Pacific Northwest Utilities Conference Committee – 2024 Northwest Regional Forecast

- Surge in demand for electricity while cleaning up supply
  - Data centers, electrification, capacity concerns, transmission challenges, extreme weather
- 2022 Forecast 0.9%, 2024 3.1%
- Urgent need to upgrade the regions electricity infrastructure and optimize the system.

Figure 1: 2024 Load Forecast Compared to 2023 and 2022

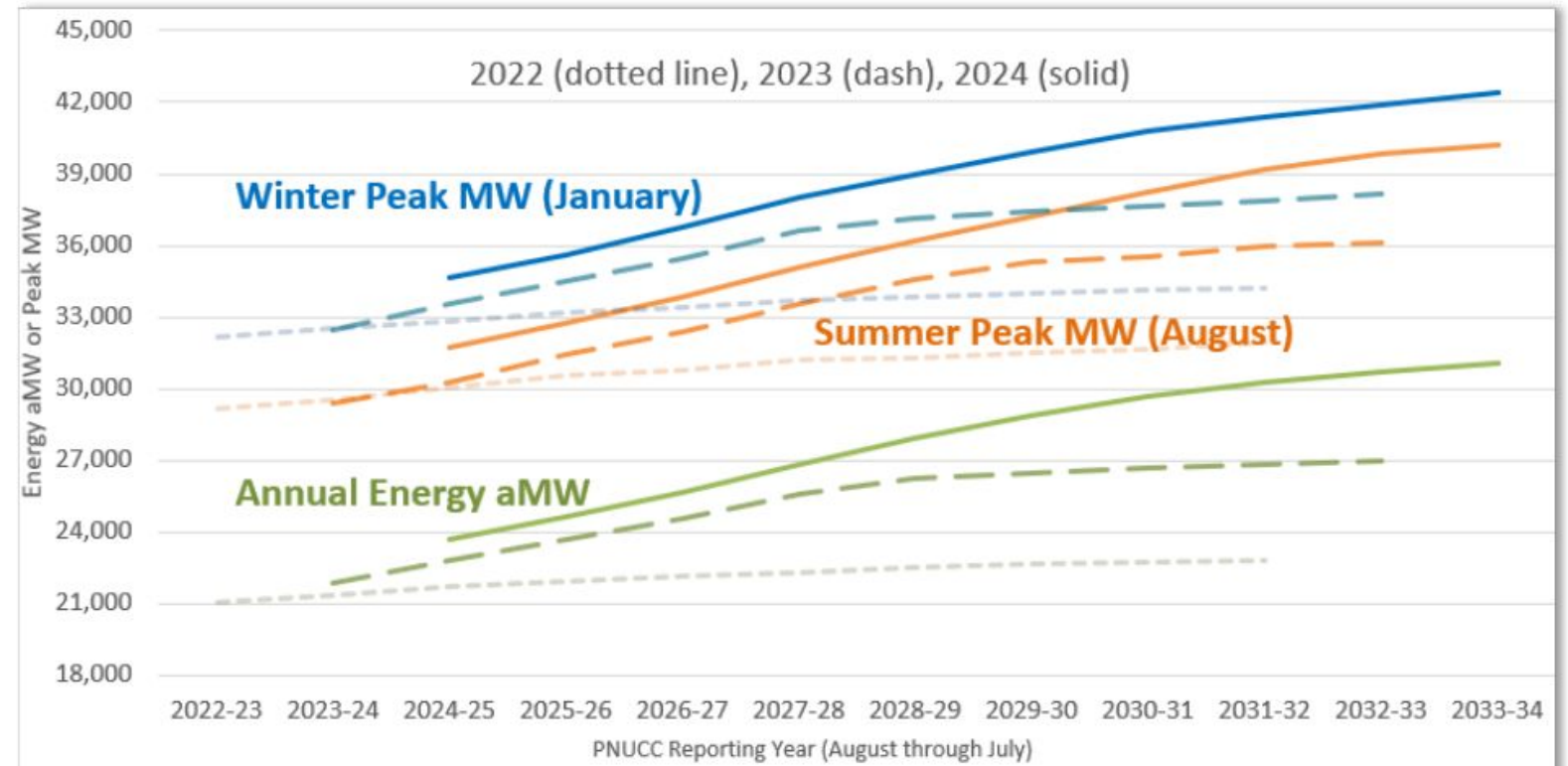
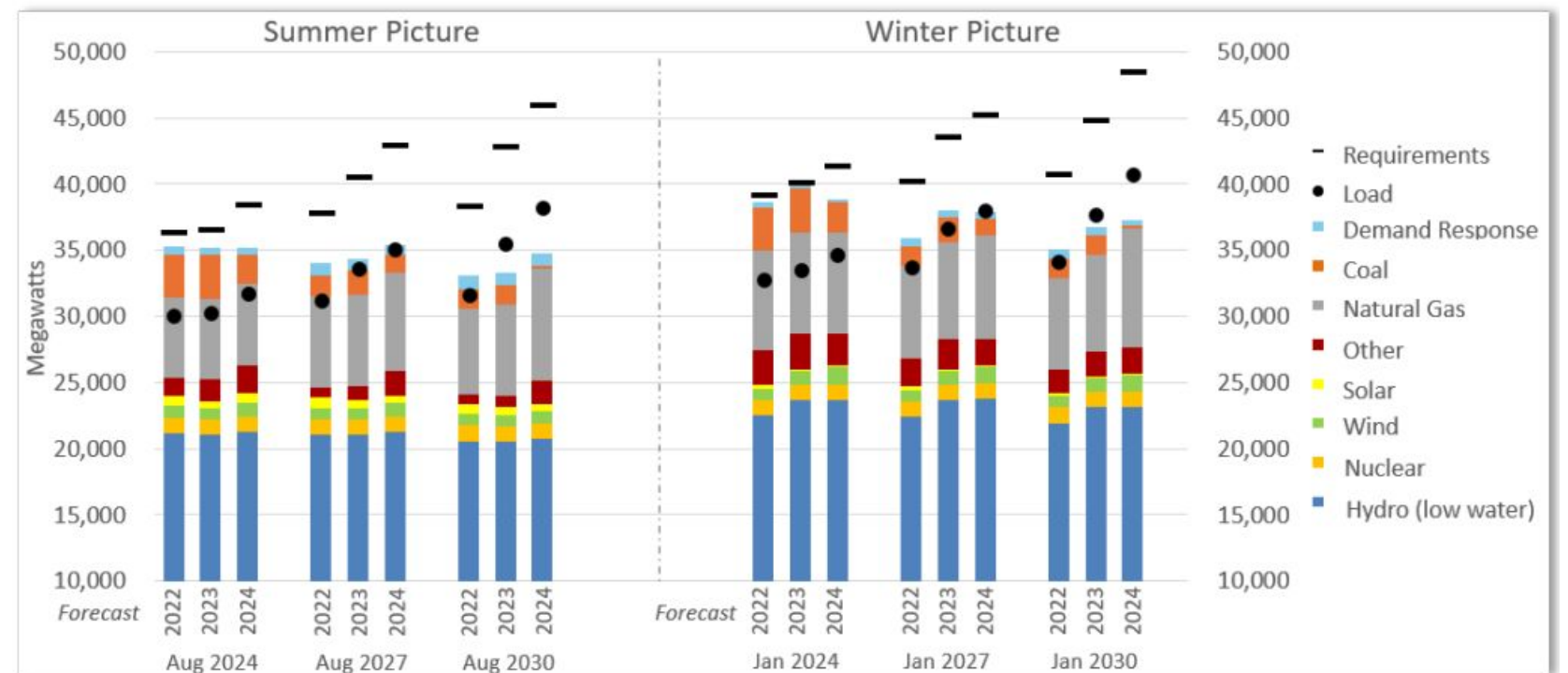


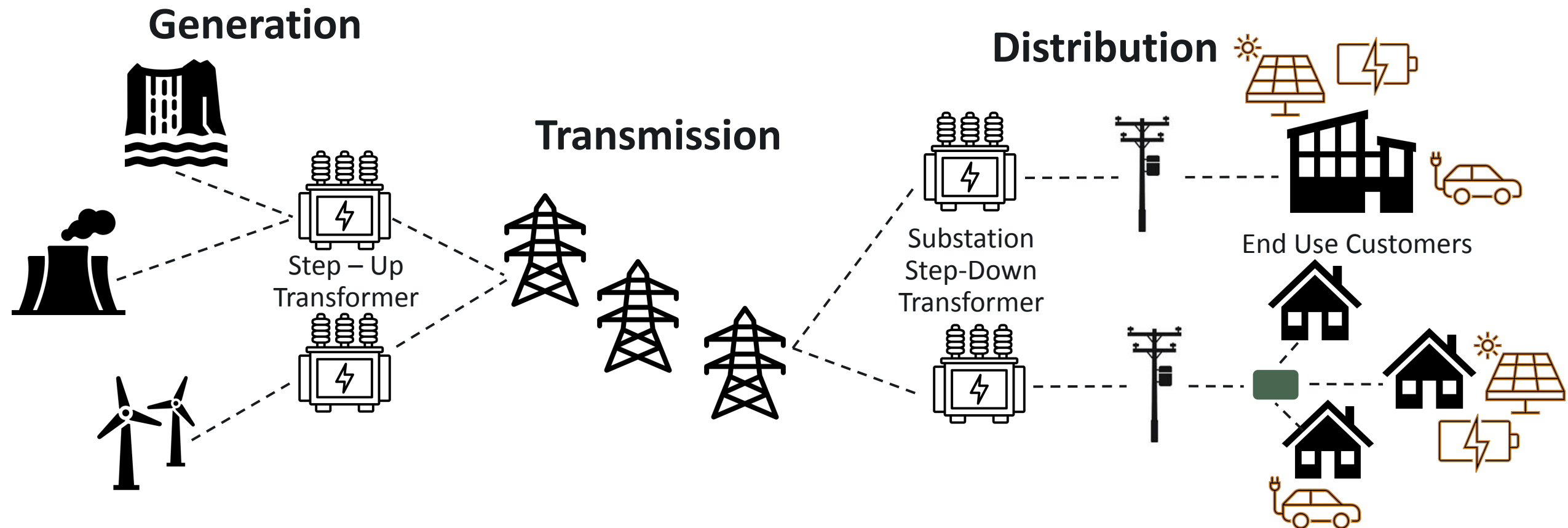
Figure 7: 2024 Load and Resource Forecast Compared to 2023 and 2022



# Distribution System Operator Cost Modeling

Distribution System Operator: An entity that coordinates the planning and operation of the distribution system that is modernized to accommodate and manage the operations of high levels of DERs.

Definition of a DSO is actively discussed, some view it as an evolved version of a utility, some imagine the roles being served by independent entities.



# DSO+T Study

<https://www.pnnl.gov/projects/transactive-systems-program/dsot-study>  
Executive Summary, Vol 4, Vol 5

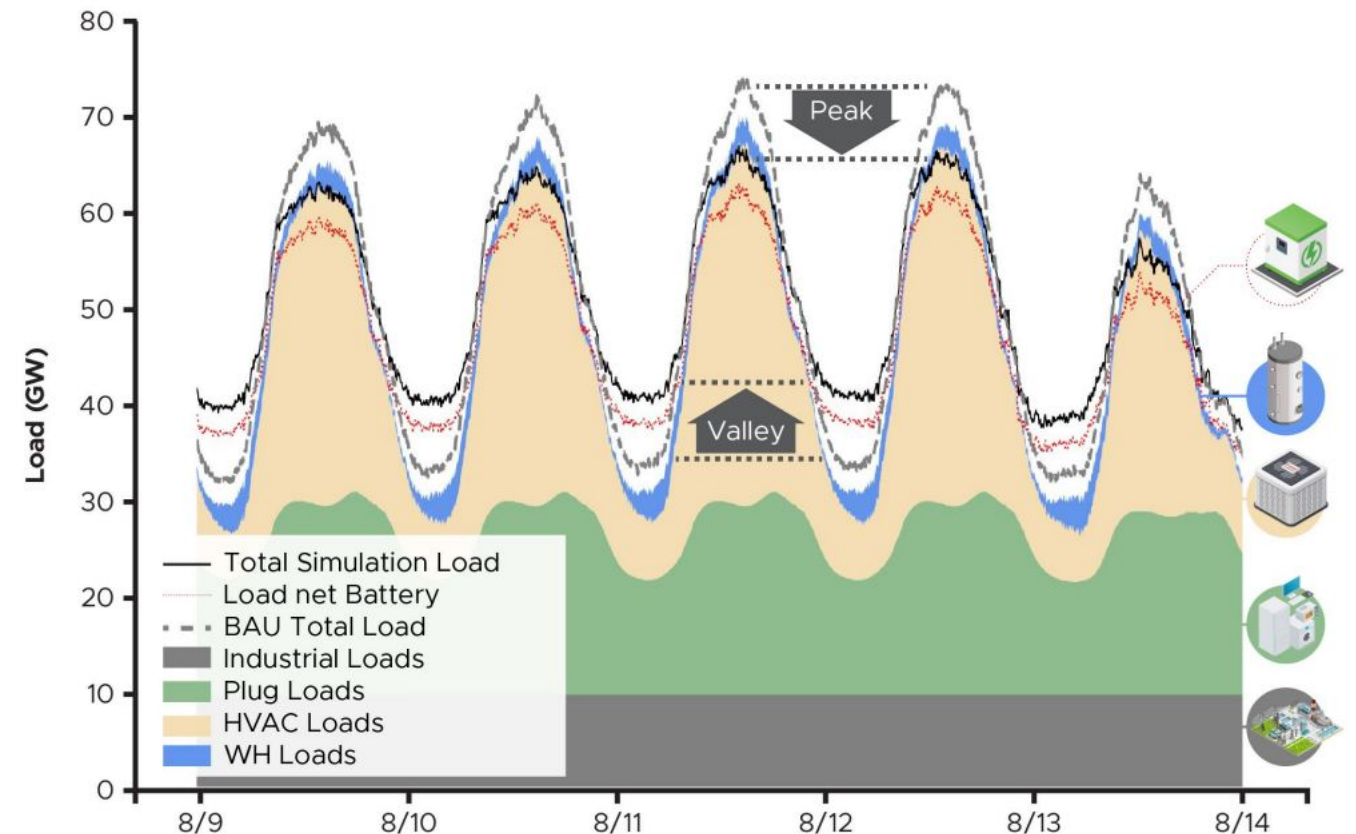
Large scale simulation of the grid to assess the engineering and economic feasibility of using a transactive energy system to coordinate DERs.

Customer-owned assets participate in grid operations and are compensated for doing so.

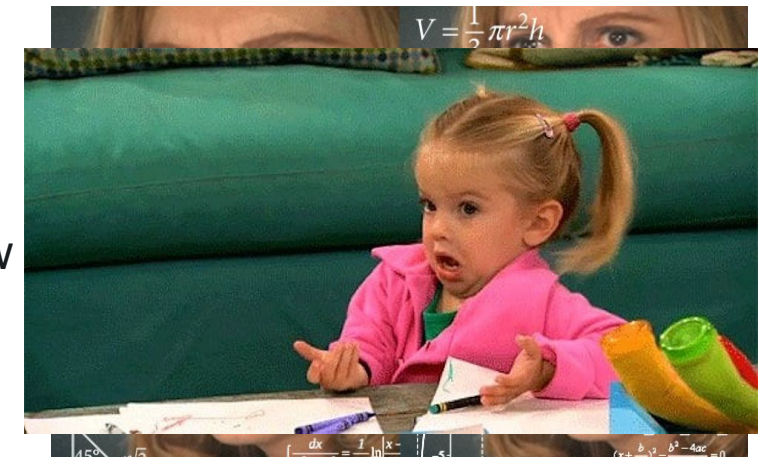
## Key Results:

- 9-15% reduction in peak load
  - 20-44% reduction in daily load variation
- 7-14% reduction in wholesale electricity costs
- 10-17% reduction in utility bills
- \$3.3-5B annual benefit in a TX sized region

Reduces the investment needed in renewable generation and associated transmission and distribution system upgrades required to meet decarbonization goals.



What it was like being the economist in the room on day 1. How much does the grid cost? How much will that change with TE?



# Distribution System Operator Economic Model

Annualized expenses and revenues were calculated for each DSO, monetary exchanges are shown in visual model.

DSO Type: Urban, Suburban, Rural

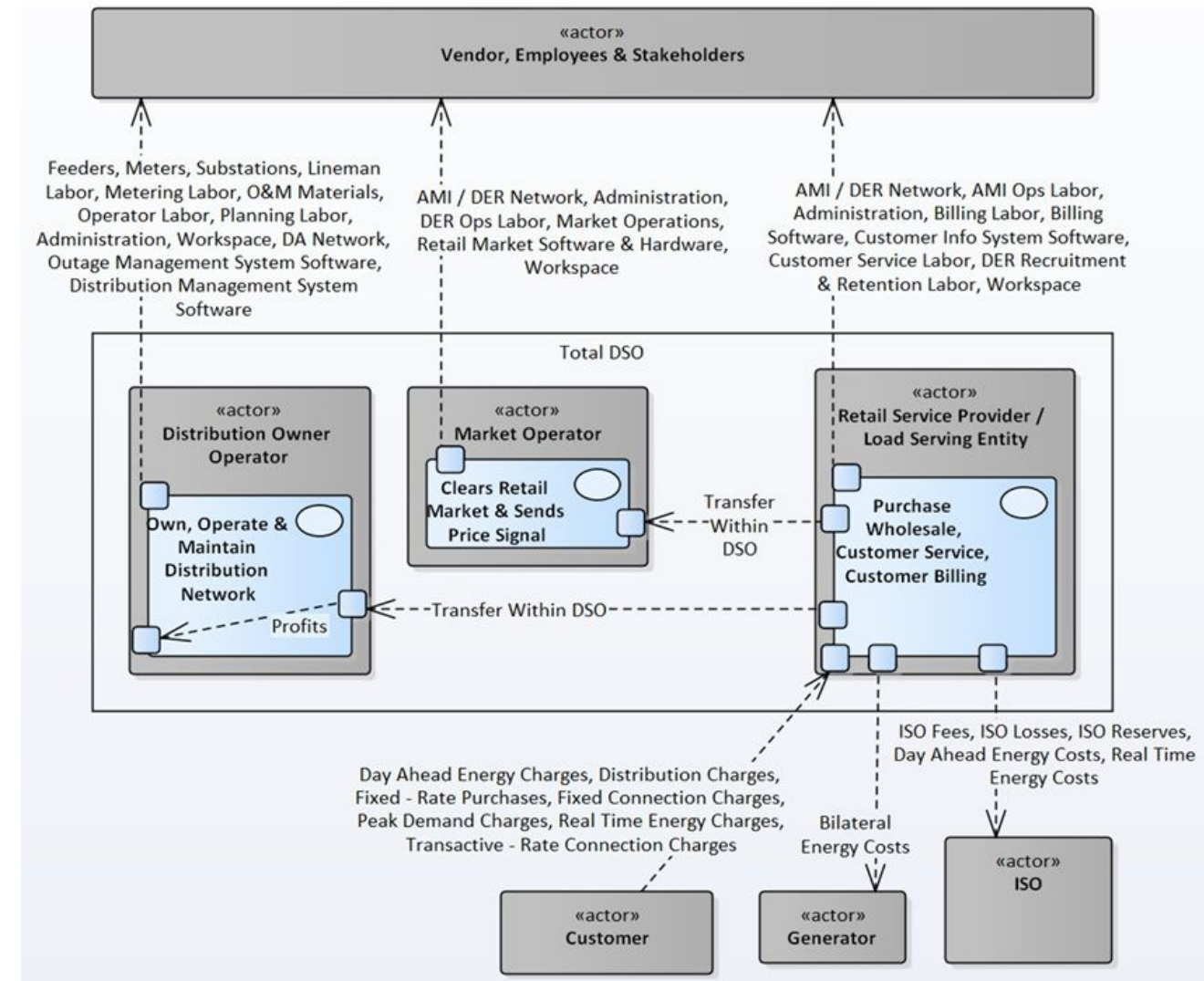
- Varies the customer and load density
- Direct affect on expenses, some examples:
  - Rural substations capacity may be less
  - Distribution circuit costs are dependent on length
  - Communication network costs per customer vary by population density
  - Assumptions around operational costs for labor and workspace differ
  - Customer population RCI mix and building characteristics based on DSO type

DSO Ownership: Investor-owned, municipal, cooperative

- Determines interest rates for capitol investments
- Tax impacts based on nonprofit status
- Correlated with DSO Type

Seasonality of Peak Load: Summer, Winter, Dual

- Winter and Summer peak load assigned by EIA data for TX
- Correlated to DSO Type (winter peaking in rural)







# Distribution System Operator Costs

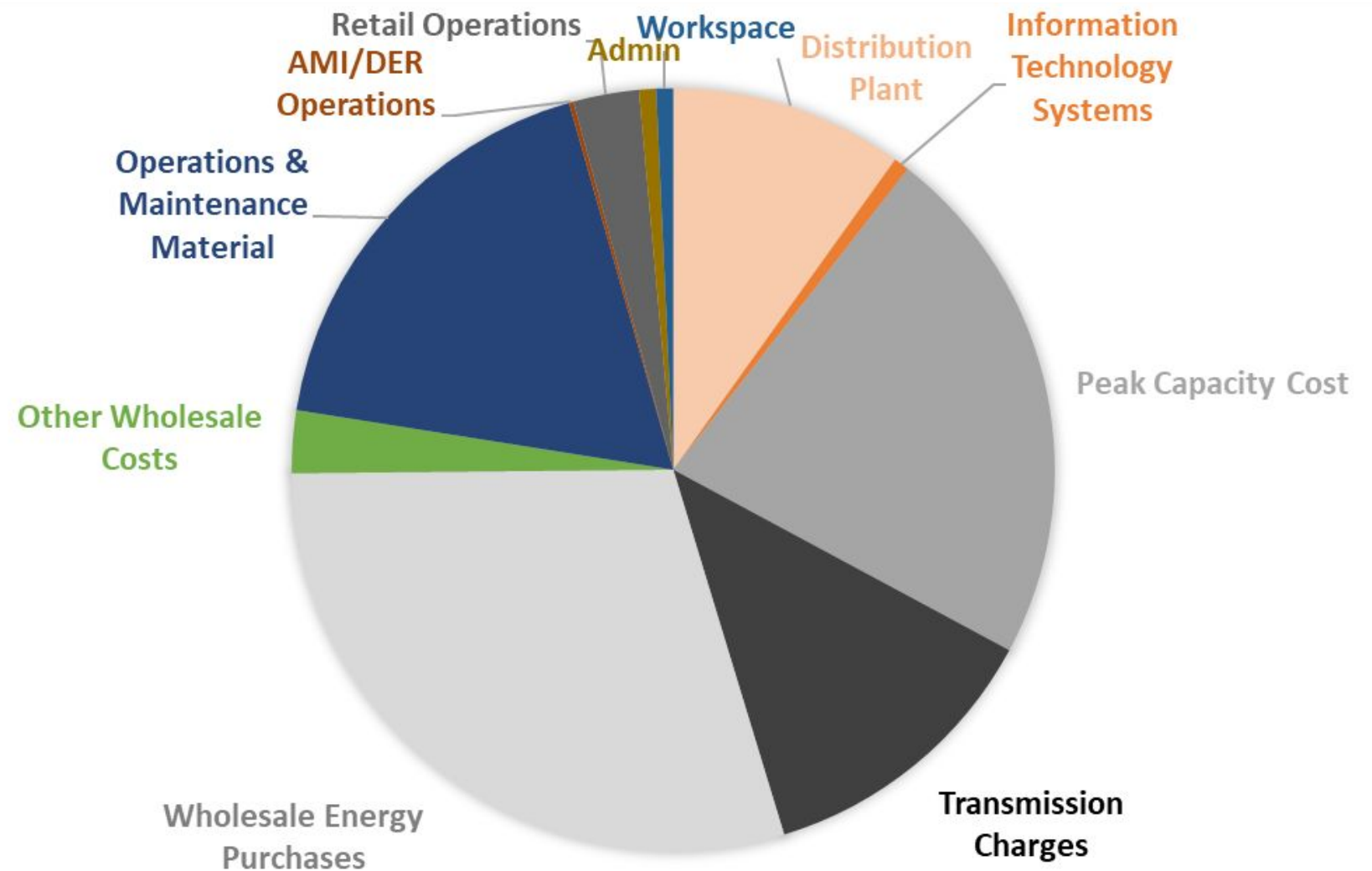
## Capital Expenses (CAPEX)

- Substations
- Feeders, Circuits and Meters
- Information Technology Systems

## Operational Expenses (OPEX)

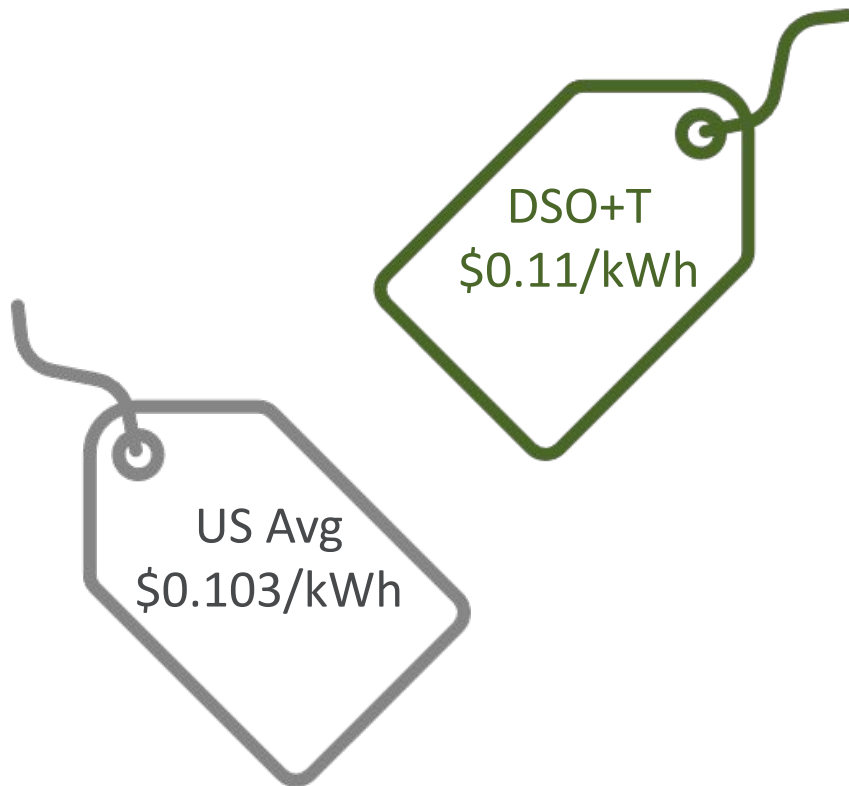
- Wholesale Purchases
- Labor and Workspace
- Operations and Maintenance Materials

CAPEX & OPEX are the Utility's required revenue, a key input to retail ratemaking



Within 10% of reported PJM data on wholesale energy costs

# An applicable cost model



The system-wide effective cost of energy sold for the BAU case was within 10% of the national average. This level of agreement indicates the model is representative of typical electrical system operating expenses.

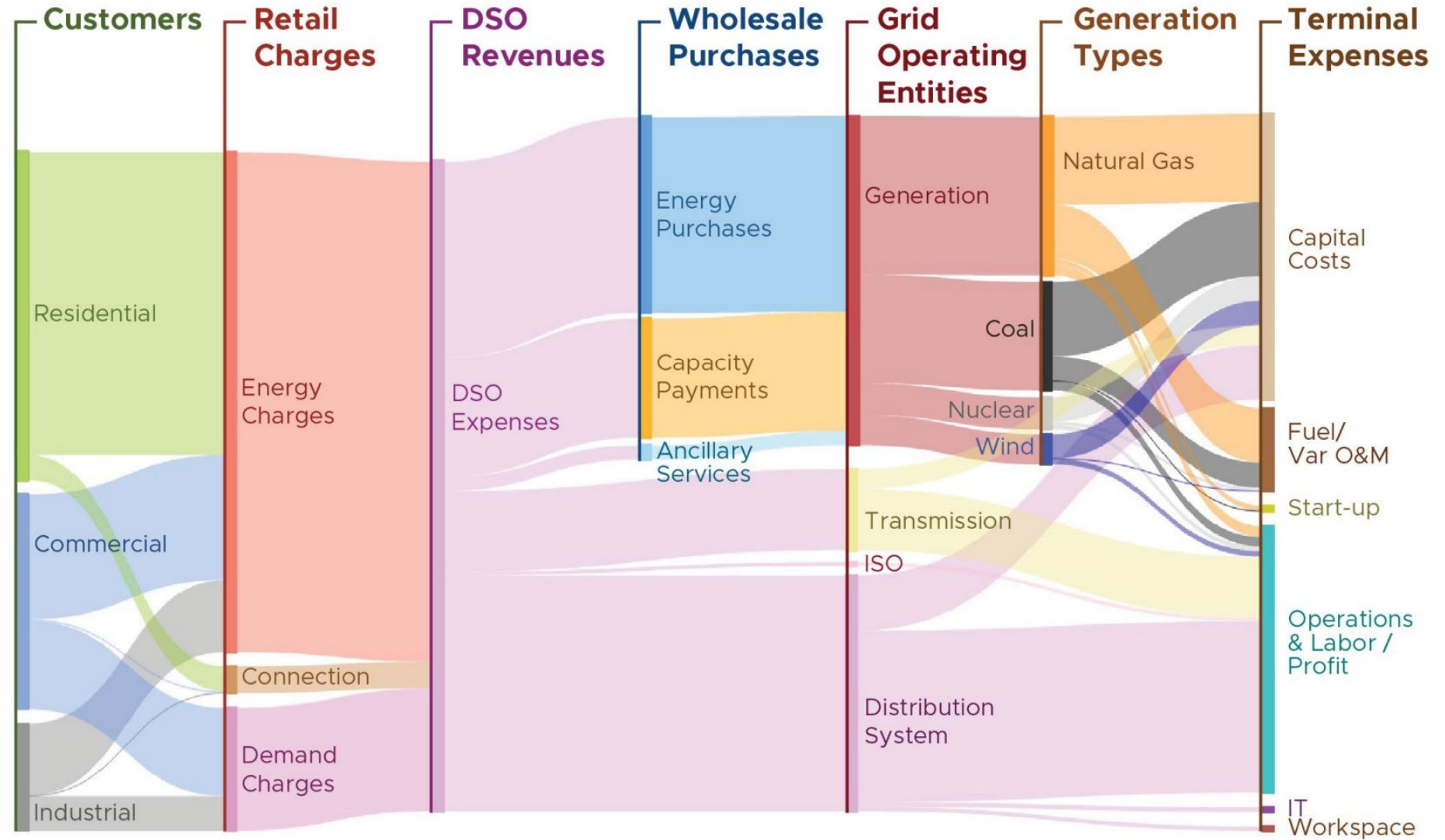


Figure 6. Integrated valuation analysis of DSO revenues and expenses (moderate renewables BAU case).

# Distribution System Operator Cost Model

DSO+T Web

DSO T Demo

Use Case Data Parameters

Utility Setting: Urban

Number of Customers: 1,592,104

RCI Customer Count Mix(Adds up to 1)

Residential	0.934
Commercial	0.06
Industrial	0.006

Generation Capacity Fee Elasticity Factor: 5

Power Factor (on peak): 0.9

O&M Material Cost: 0.02

Distribution Automation Network Costs: 2

Customer Meter Cost

Residential	170
Commercial	520
Industrial	1,500

> Annualized Capital Cost Factor(ACCF)

Energy Sold + Distribution Losses should equal WHDA Energy + WHRT Energy + Bilateral energy +

DSO T Demo

Use Case Data Parameters

### Energy Sales

Energy Sold (MWh): 35,948,455.54

Distribution Losses Cost (Thousand \$): 41,017.2

Distribution Losses (MWh): 1,532,979.76

### Market Purchases

Annual Day Ahead Energy Purchases (Thousand \$): 376,188.8

Wholesale Day Ahead Energy (MWh): 12,631,040.14

Wholesale Day Ahead Average Price (\$/MWh): 29.78

Annual Real Time Energy Purchases (Thousand \$): -69,549.41

Wholesale Real Time Energy (MWh): -2,867,355.42

Wholesale Real Time Average Price (\$/MWh): 24.25

Annual Bilateral Energy Purchases (Thousand \$): 779,406.01

Bilateral Energy (MWh): 27,704,271.55

Bilateral Average Price (\$/MWh): 28.13

Peak DSO System Load (MW): 7,484.82

ISO Losses (M/MWh): 0

Energy Sold + Distribution Losses should equal WHDA Energy + WHRT Energy + Bilateral energy + ISO losses.

Cancel Save

## DSO Levelized Annual Costs in Thousands of \$

**Total Annual Costs:** \$3,290,708.22

**Capital Expenses:** \$361,136.48

- Distribution Plant: \$327,674.53
- Substations: \$123,480.12
- Feeders: \$175,952.60
- Meters: \$28,241.81

**IT Systems:** \$33,461.95

- Retail Market: \$302.46
- Retail Market Software: \$280.94
- Retail Market Hardware: \$21.52

**AMI / DER Network:** \$27,129.45

- AMI Network: \$21,703.56
- DER Network: \$5,425.89

**Day Ahead Network:** \$4,521.58

- Distribution Management System Software: \$329.98
- Outage Management System Software: \$311.72
- Customer Information System Software: \$724.59
- Billing Software: \$142.17

**Operating Expenses:** \$2,929,571.74

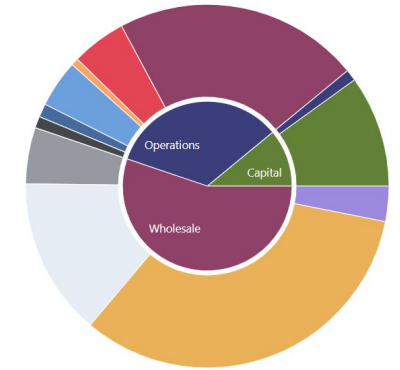
- Operation & Maintenance Materials: \$718,969.11
- Operation & Maintenance Labor: \$159,841.34
- Lineman Labor: \$136,698.41
- Operator Labor: \$4,576.63
- Planning Labor: \$5,165.49
- Metering Labor: \$13,400.81
- Market Operations Labor: \$2,860.23
- AMI and Customer Network Operations: \$13,315.04
- AMI Operations Labor: \$10,546.77
- AMI Network Labor: \$7,403.76
- AMI Cybersecurity Labor: \$3,143.01
- Customer Network Operations Labor: \$2,768.27
- Customer Network Labor: \$1,801.12
- Customer Network Cybersecurity Labor: \$967.15
- Device Management System Operations: \$6,128.84
- Device Management System Network Labor: \$4,194.02
- Device Management System Cybersecurity Labor: \$1,934.82
- Retail Operations: \$138,503.30
- Customer Service: \$106,347.34
- Asset Recruitment and Retention Labor: \$20,699.73
- Billing Labor: \$11,456.23
- Administration: \$39,359.21
- Workspace: \$34,197.28

**Wholesale:** \$1,816,397.39

- Peak Capacity: \$164,570.27
- Transmission Access Fees: \$462,732.70
- Wholesale Energy Purchases: \$1,086,045.40
- Day Ahead Energy Purchases: \$376,188.80
- Real Time Energy Purchases: -\$69,549.41
- Bilateral Energy Purchases: \$779,406.01

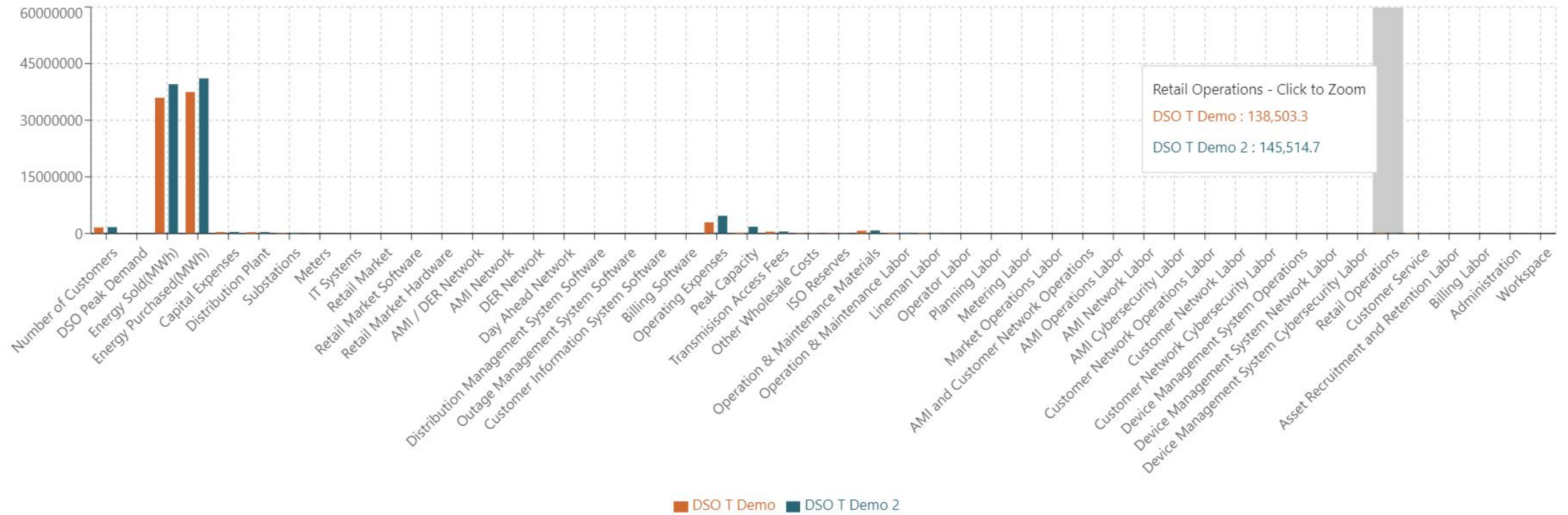
**Other Wholesale Costs:** \$103,049.01

- ISO Reserves: \$81,485.31
- ISO Fees: \$21,563.70



# Distribution System Operator Cost Model

DSO Differences



	DSO T Demo	DSO T Demo 2
<b>Number of Customers</b>	1,592,104	1,671,709
<b>DSO Peak Demand</b>	7,484.82	10,484.82
<b>Energy Sold(MWh)</b>	35,948,455.54	39,543,301
<b>Energy Purchased(MWh)</b>	37,467,956.27	41,076,279.58
<b>Capital Expenses</b>	361,136.48	388,917.1

Δ DSO T Demo 2 27,780.62 (7.14%)

# Conclusions

- A relatively user-friendly distribution system cost model that provides the difference in cost of energy served for simple use cases
- Model accounts for
  - Population differences
  - Geographic differences
  - Economies and diseconomies of scale

Ongoing research efforts are utilizing DSO+T Valuation

- National decarbonization pathway costs
- Regional planning and analysis support efforts
- Additional simulation study comparing rate options

**Thank you**



# Additional Results

Table 23. Summary of DSO costs (\$B) and percent savings by DSO type.

Type	MR BAU	MR Battery	MR Flex	HR BAU	HR Battery	HR Flex
Urban	19.9	17.4 (12.4%)	17.2 (13.4%)	18.9	15.5 (18.1%)	15.4 (18.6%)
Suburban	9.2	8.1 (12.2%)	7.9 (14.2%)	8.4	6.9 (17.6%)	6.7 (19.6%)
Rural	1.6	1.4 (11.4%)	1.4 (12.7%)	1.4	1.2 (13.2%)	1.2 (13.4%)
Total	30.7	26.9 (12.3%)	26.5 (13.6%)	28.7	23.6 (17.7%)	23.4 (18.6%)

Table 24. Summary of DSO costs (\$B) and percent savings by DSO ownership model.

Type	MR BAU	MR Battery	MR Flex	HR BAU	HR Battery	HR Flex
Investor-owned	20.2	17.7 (12.3%)	17.5 (13.3%)	19.3	15.8 (17.9%)	15.7 (18.4%)
Cooperative	5.5	4.8 (12.3%)	4.7 (14.8%)	4.9	4 (19.5%)	3.8 (22%)
Municipal	5.0	4.4 (12.3%)	4.3 (13.6%)	4.5	3.9 (15.2%)	3.8 (16%)
Total	30.7	26.9 (12.3%)	26.5 (13.6%)	28.7	23.6 (17.7%)	23.4 (18.6%)

Table 25. Summary of DSO costs (\$B) and percent savings by peaking season.

Type	MR BAU	MR Battery	MR Flex	HR BAU	HR Battery	HR Flex
Summer	27.2	23.9 (12.3%)	23.5 (13.6%)	25.6	21 (18.1%)	20.7 (19%)
Winter	2.3	2 (12.1%)	2 (13.3%)	2.1	1.8 (15.1%)	1.8 (15.5%)
Dual	1.2	1 (12.4%)	1 (13.7%)	1.0	0.9 (13.7%)	0.9 (14.2%)
Total	30.7	26.9 (12.3%)	26.5 (13.6%)	28.7	23.6 (17.7%)	23.4 (18.6%)

